

Federation of  
**STATE  
MEDICAL  
BOARDS**

FOR  
THE PUBLIC



FOR  
MEDICAL  
PROFESSIONALS



FOR  
STATE MEDICAL  
BOARDS

LICENSURE  
EXAMINATIONS  
(USMLE)

CREDENTIALS  
VERIFICATION  
(FCVS)

LICENSURE  
APPLICATION  
(UA)

PHYSICIAN DATA  
(FPDC)

EDUCATION &  
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MEDICAL BOARD

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— Exhibit K —

## FSMB MISSION & GOALS

### Vision

The Federation of State Medical Boards is the leader in medical regulation, serving as an innovative catalyst for effective policy and st

### Mission

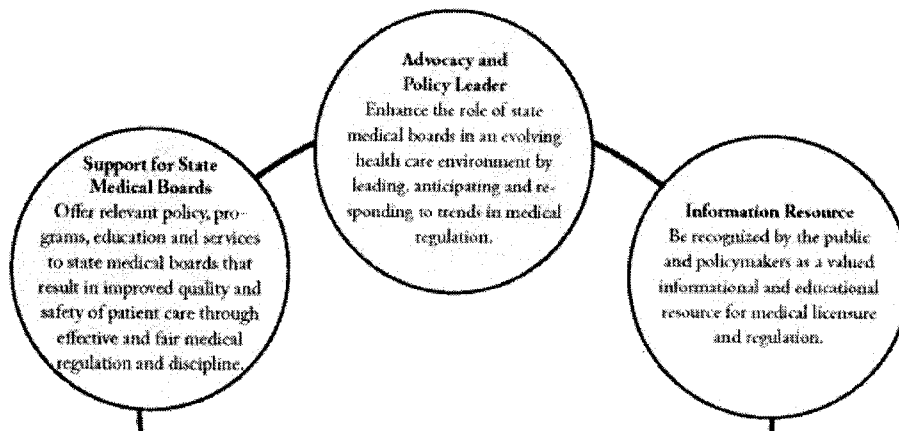
FSMB leads by promoting excellence in medical practice, licensure, and regulation as the national resource and voice on behalf of st boards in their protection of the public.

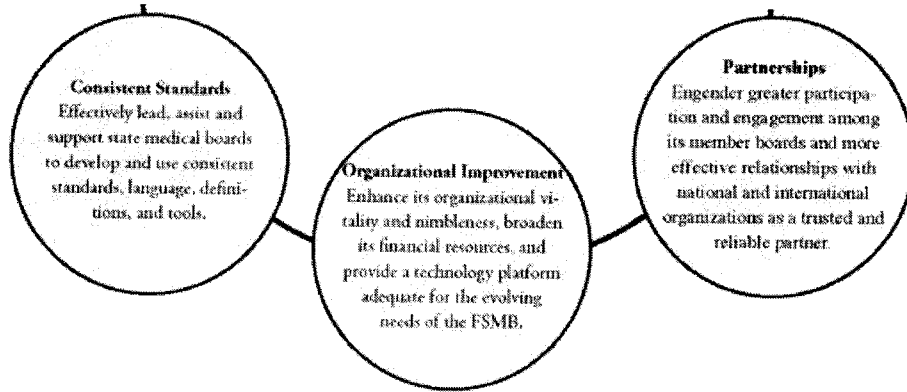
### Values

FSMB, an organization of state medical boards, embraces these equally important values:

- **Public Protection:** Promotes public health, safety and welfare through its member Boards.
- **Leadership:** Demonstrates innovation, cooperation and responsiveness.
- **Integrity:** Incorporates honesty, ethical behavior, reliability and transparency in all its operations and services.
- **Excellence:** Promotes and maintains high standards of performance and a commitment to continuous improvement, efficient effectiveness.
- **Commitment to Service:** Provides support and high quality service to its member Boards.

### Strategic Goals





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